

# The Future of Mutuality

- What the future holds in an era of significant change
- The creation of interconnected experiences, sustainable communities and new revenue via Platformification



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## We'll explore...



- What the future holds for building societies in an era of significant change
- The key market forces impacting building societies throughout 2021 and beyond
- The opportunities from a fundamental customer-led digitalisation approach
- A shift from the one-to-one to the one-to-many model
- The technology involved in creating interconnected experiences, and a sustainable community of members
- A journey to Platformification in order to forge new revenue streams

# The future for building societies



## **CHALLENGES:**

Demanding consumer behaviour

Ultra low interest rates

Oversupply of lenders

Competitors digitalising and innovating

Regulatory pressures and associated costs

Legacy systems

## **OPPORTUNITY:**

### **DIGITALISATION**

A complete rethink of all processes, with the customer at the centre.

#### **CONNECTED WORLD**

Delivering interconnected experiences for consumers, personalised to their needs

## **FLEXIBILITY**

Avoid the legacy trap with agile and flexible systems that can evolve with the marketplace



# The market forces in play

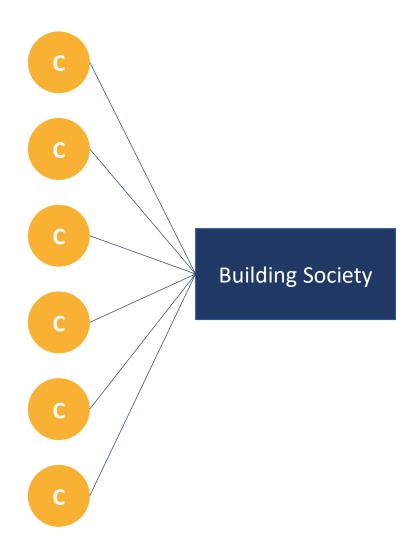
Key market forces driving change for building societies





# A paradigm shift

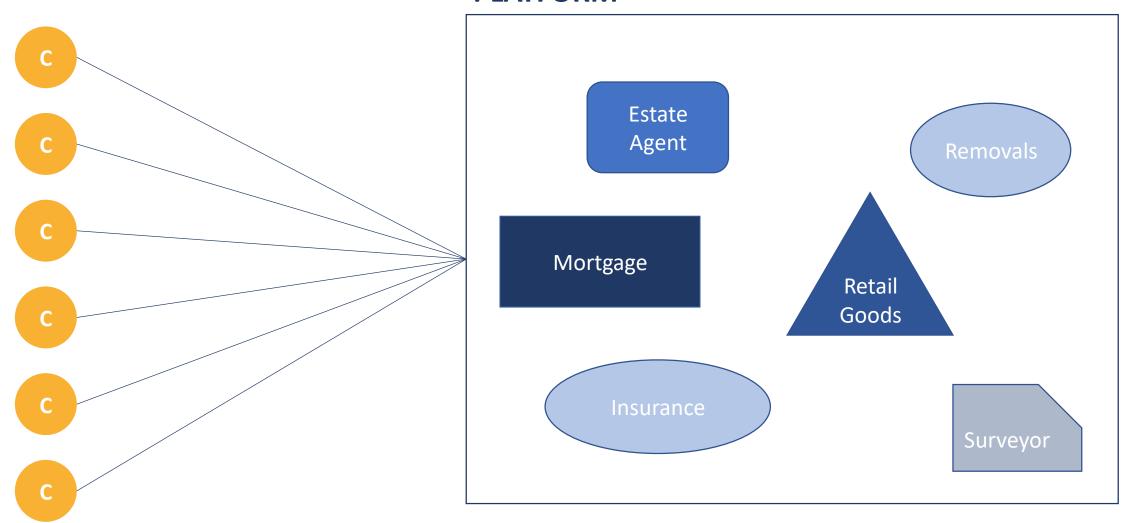




# A paradigm shift



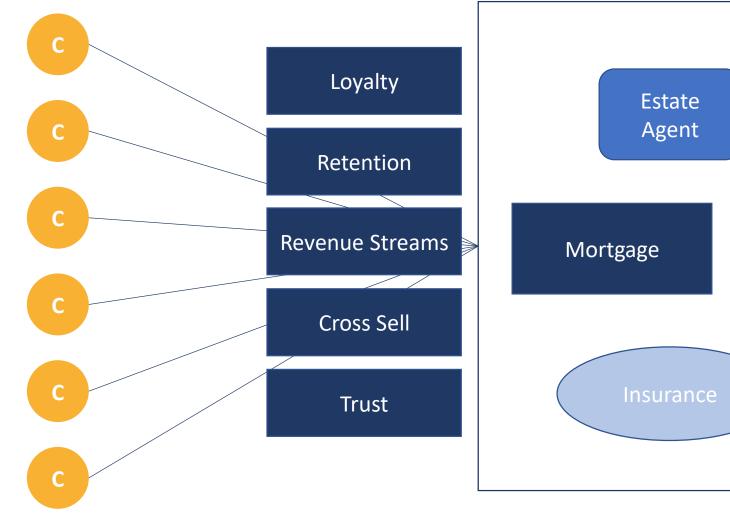
## **PLATFORM**

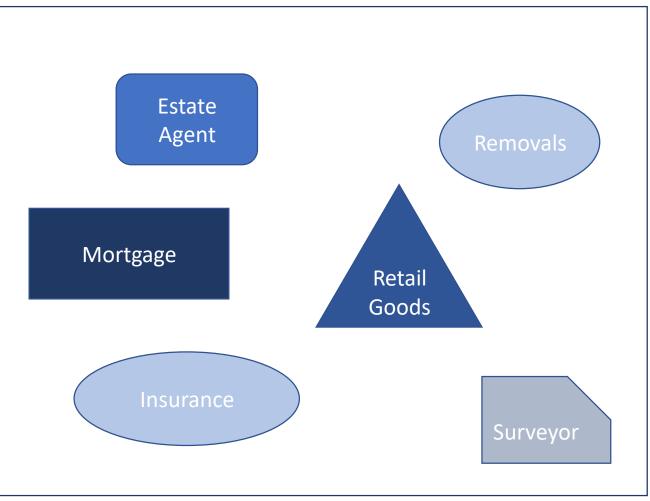


# A paradigm shift



## **PLATFORM**

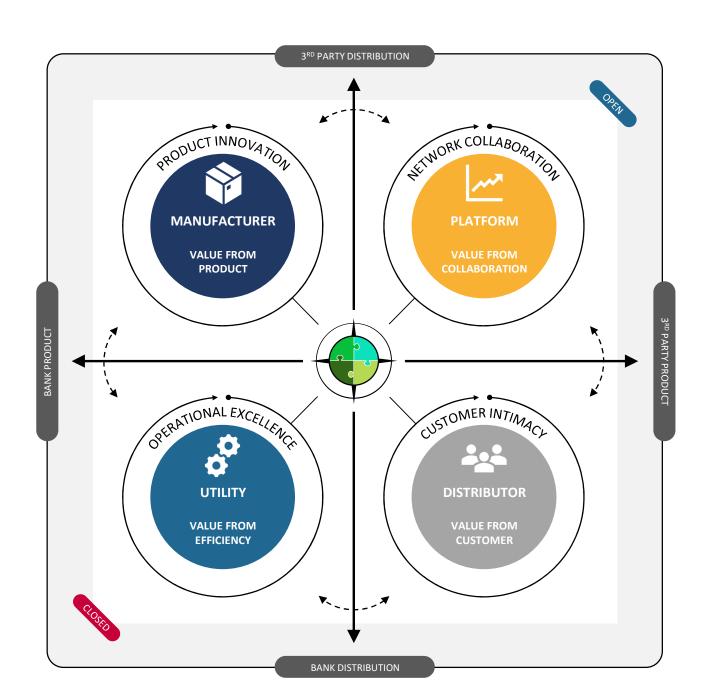






# A new ecosystem is taking shape

# Key players in the new ecosystem



## The emergence of platforms



## **CHALLENGES:**

Too busy to transform

'Exploit or Explore'

Mindset and culture shift

Platforms grow very big, very quickly

Disruptive technology shaping a new ecosystem

Platforms bundle value-add services for customers

Highly likely platforms will dominate FS

Opportunity for new entrants from outside FS

Products may be offered free to boost adoption

Increasing volume fuels expansion

#### **MANUFACTURERS**

Earn more than they would do if they sold independently

#### **PLATFORM**

Value increases as the volume of customers increases

#### **CUSTOMERS**

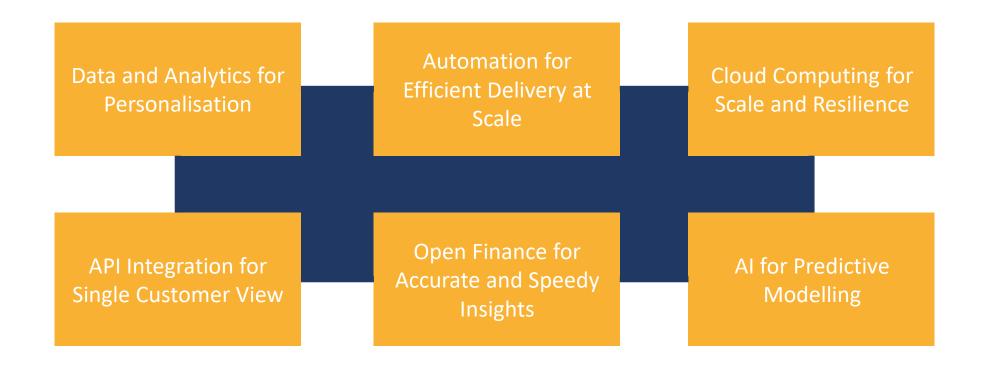
Get more for less than purchasing independently



# The technology journey

# The technology journey to platformification



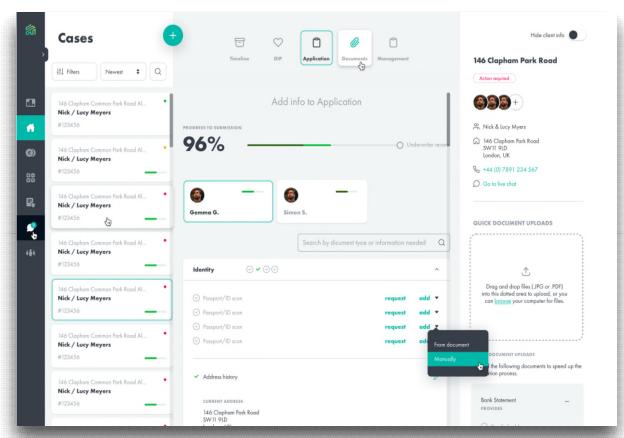


# Our own journey - The Mortgage Hub



We set out to design and build the mortgage journey of the future.

- The Mortgage Hub is a revolutionary leap in mortgage processing
- Powered by Open Banking, automated valuation technology and API-based data gathering
- Using behavioural analysis we have ensured that every interaction between the broker, the customer and The Mortgage Hub is meaningful
- We eliminated repetition



# The Mortgage Hub





Significant reduction in application to offer time



**Immediate DIP** 



Improved broker throughput



No re-keying, more accuracy



Better customer conversion rates



Improved customer satisfaction, loyalty and retention



Cuts operational costs



# Let's answer your questions

www.targetmortgagehub.co.uk